

## Fresenius Medical Care AG & Co. KGaA

## COMPLETE OVERVIEW OF THE RESULTS FOR THE FIRST QUARTER 2017 May 3, 2017

Investor Relations phone: +49 6172 609 2525 fax: +49 6172 609 2301 email: ir@fmc-ag.com

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#### Disclaimer

This release contains forward-looking statements that are subject to various risks and uncertainties. Actual results could differ materially from those described in these forward-looking statements due to certain factors, including changes in business, economic and competitive conditions, regulatory reforms, foreign exchange rate fluctuations, uncertainties in litigation or investigative proceedings, and the availability of financing. These and other risks and uncertainties are detailed in Fresenius Medical Care AG & Co. KGaA's reports filed with the U.S. Securities and Exchange Commission. Fresenius Medical Care AG & Co. KGaA does not undertake any responsibility to update the forward-looking statements in this release.

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Statement of earnings

in € million, except share data, unaudited	Three Months ended March 31			
	2017	2016	Change	Change at cc
Health Care Services	3,769	3,199	17.8%	13.8%
Health Care Products	779	717	8.5%	5.8%
Total revenue	4,548	3,916	16.1%	12.4%
Costs of revenue	2,956	2,622	12.8%	8.9%
Gross profit	1,592	1,294	22.9%	19.4%
Selling, general and administrative	924	780	18.3%	14.7%
Research and development	32	34	-6.6%	-8.1%
Income from equity method investees	(15)	(17)	-11.7%	-11.8%
Operating income (EBIT)	651	497	31.1%	27.6%
Interest income	(29)	(10)	185.3%	186.7%
Interest expense	121	106	15.0%	12.7%
Interest expense, net	92	96	-2.9%	-5.6%
Income before taxes	55 <b>9</b>	401	39.2%	35.5%
Income tax expense	182	126	44.2%	40.5%
Net income	377	275	36.8%	33.3%
Less: Net income attributable to noncontrolling interests	69	62	10.4%	6.7%
Net income attributable to shareholders of FMC AG & Co. KGaA	308	213	44.6%	41.0%
Operating income (EBIT)	651	497	31.1%	27.6%
Depreciation and amortization	190	165	14.9%	11.3%
EBITDA	841	662	27.0%	23.5%
EBITDA margin	18.5%	16.9%		
Weighted average number of shares	306,241,321	305,325,185		
	64.04	60 <b>7</b> 0	44.404	10 ( 0)
Basic earnings per share	€1.01	€0.70	44.1%	40.6%
Basic earnings per ADS	€0.50	€0.35	44.1%	40.6%
In percent of revenue				
Costs of revenue	65.0%	66.9%		
Gross profit	35.0%	33.1%		
Operating income (EBIT)	14.3%	12.7%		
Net income attributable to shareholders of FMC AG & Co. KGaA	6.8%	5.4%		



## Segment information

Inaudited Three Months ended March 31					
	2017	2016	Change	Change at cc	
Total					
Revenue in € million	4,548	3,916	16.1%	12.4%	
Operating income (EBIT) in € million	651	497	31.1%	27.6%	
Operating income margin in %	14.3%	12.7%			
Delivered EBIT in € million	582	435	34.0%	30.6%	
Days sales outstanding (DSO)	73	74			
Employees (full-time equivalents)	110,530	104,687			
North America					
Revenue in € million	3,375	2,862	17.9%	13.9%	
Operating income (EBIT) in € million	526	402	30.9%	26.6%	
Operating income margin in %	15.6%	14.0%	001770	201070	
Delivered EBIT in € million	459	342	34.5%	30.2%	
Days sales outstanding (DSO)	60	60	011070	00.270	
		00			
U.S.					
Revenue per dialysis treatment in US\$	356 <sup>1)</sup>	348	2.4%	n.a.	
Cost per dialysis treatment in US\$	290	281	2.9%	n.a.	
EMEA					
Revenue in € million	614	572	7.2%	6.4%	
Operating income (EBIT) in € million	114	118	-3.0%	-1.9%	
Operating income margin in %	18.7%	20.6%			
Delivered EBIT in € million	114	117	-3.2%	-2.1%	
Days sales outstanding (DSO)	102	104			
Asia-Pacific					
Revenue in € million	378	340	11.1%	6.9%	
Operating income (EBIT) in € million	82	59	37.8%	34.7%	
Operating income margin in %	21.7%	17.5%			
Delivered EBIT in € million	80	58	38.1%	35.1%	
Days sales outstanding (DSO)	97	104			
Latin America					
Revenue in € million	177	139	27.6%	17.4%	
Operating income (EBIT) in € million	14	10	47.3%	43.3%	
Operating income margin in %	8.1%	7.0%	1,10,0	10.070	
Delivered EBIT in € million	14	10	47.0%	43.0%	
Days sales outstanding (DSO)	134	148		101070	
Corporate					
Revenue in € million	4	3	61.2%	61.1%	
		(92)	-7.4%		
Operating income (EBIT) in € million Delivered EBIT in € million	(85) (85)		-7.4%	-8.2% -8.3%	
<sup>1</sup> Incl. the VA agreement revenue per dialysis t		(92)	- / . 3 %	-8.3% #WERT!	



## Balance sheet

in € million, except net debt/EBITDA ratio	March 31	December 31
	2017	2016
	(unaudited)	(audited)
Assets		
Current assets	7,077	6,884
Goodwill and Intangible assets	13,738	13,759
Other non-current assets	4,965	4,861
Total assets	25,780	25,504
Liabilities and equity		
Current liabilities	5,377	5,299
Long-term liabilities	9,105	9,154
Total equity	11,298	11,051
Total liabilities and equity	25,780	25,504
Equity/assets ratio	44%	43%
Debt		
Short-term debt	697	572
Short-term debt from related parties	119	3
Current portion of long-term debt and capital lease obligations	715	724
Long-term debt and capital lease obligations, less current portion	6,739	6,833
Total debt	8,270	8,132
Cash	671	709
Total net debt	7,599	7,423
Net debt/EBITDA	2.3	2.3



## Cash flow statement

in € million, unaudited	Three months ended March 31		
	2017	2016	
Operating activities			
Net income	377	275	
Depreciation / amortization	190	165	
Change in working capital and other non-cash items	(397)	(277)	
Net cash provided by operating activities	170	163	
In percent of revenue	3.7%	4.2%	
Investing activities			
Purchases of property, plant and equipment	(197)	(227)	
Proceeds from sale of property, plant and equipment	2	4	
Capital expenditures, net	(195)	(223)	
Free cash flow	(25)	(60)	
In percent of revenue	-0.6%	-1.5%	
Acquisitions and investments, net of cash acquired, and purchases of			
intangible assets	(160)	(83)	
Proceeds from divestitures	_	-	
Acquisitions and investments, net of divestitures	(160)	(83)	
Free cash flow after investing activities	(185)	(143)	



## Revenue development

in € million, unaudited	2017	2016	Change	Change at cc	Organic growth	Same market treatment growth <sup>1</sup>
Three Months ended March 31						
Total revenue	4,548	3,916	16.1%	12.4%	8.4%	
Health Care Services	3,769	3,199	17.8%	13.8%	9.2%	3.0%
Health Care Products	779	717	8.5%	5.8%	4.9%	
North America	3,375	2,862	17.9%	13.9%	9.5%	
Health Care Services	3,165	2,671	18.5%	14.5%	9.8%	3,3% <sup>2</sup>
Thereof Care Coordination revenue	691	499	38.6%	33.9%	27.1%	
Thereof Dialysis Care Services revenue	2,474	2,172	13.9%	10.1%	5.7%	3,3% <sup>2</sup>
Health Care Products	210	191	9.3%	5.6%	5.6%	
EMEA	614	572	7.2%	6.4%	2.3%	
Health Care Services	303	273	10.9%	9.2%	3.2%	3.9%
Health Care Products	311	299	3.8%	3.8%	1.5%	
Thereof Dialysis Products	290	286	1.3%	1.3%	1.8%	
Thereof Non-Dialysis Products	21	13	61.8%	61.8%	-5.9%	
Asia-Pacific	378	340	11.1%	6.9%	6.2%	
Health Care Services	169	153	10.8%	5.1%	3.6%	3.8%
Health Care Products	209	187	11.4%	8.4%	8.4%	
Latin America	177	139	27.6%	17.4%	16.7%	
Health Care Services	132	102	29.1%	21.6%	20.4%	2.5%
Health Care Products	45	37	23.3%	5.7%	6.7%	
Corporate	4	3	61.2%	61.1%		

<sup>1</sup> same market treatment growth = organic growth less price effects

<sup>2</sup> U.S. (excl. Mexico), same market treatment growth North America: 2,6%



#### Key metrics North America segment

udited Three Months ended March 31				
	2017	2016	Change	Change at cc
Care Coordination				
Revenue in € million	691	499	38.6%	33.9%
Operating income (EBIT) in € million	(1)	11	-107.6%	-107.3%
Operating income margin in %	-0.1%	2.2%		
Delivered EBIT in € million	(8)	3	-342.9%	-334.7%
Dialysis				
Revenue in € million	2,684	2,363	13.5%	9.7%
Operating income (EBIT) in € million	527	391	34.8%	30.4%
Operating income margin in %	19.6%	16.5%		
Delivered EBIT in € million	467	339	38.0%	33.6%

#### **Key metrics Care Coordination**

unaudited	Three Months ended March 31				
	2017	2016	Change	Change at cc	
North America					
Member months under medical cost management <sup>1)</sup>	155,622	93,375	67%		
Medical cost under management (in € million) <sup>1)</sup>	1,064	599	78%	72%	
Care Coordination patient encounters <sup>1)</sup>	1,608,179	1,307,076	23%		

1) The metrics may be understated due to a physician mapping issue related to the BPCI program within a CMS system which has not yet been resolved.

Additionally, data presented for the BPCI and ESCO metrics are subject to finalization by CMS, which may result in changes from previously reported metrics.

#### Key metrics Dialysis Care Services

unaudited

Three Months ended March 31

	Clinics	Growth in %	De novos	Patients	Growth in %	Treatments	Growth in %
Total	3,654	6%	19	310,473	6%	11,744,442	4%
North America	2,323	4%	11	190,480	4%	7,246,232	3%
EMEA	722	10%	4	60,168	9%	2,271,334	8%
Asia-Pacific	377	17%	3	29,639	11%	1,042,046	7%
Latin America	232	2%	1	30,186	3%	1,184,830	3%



## **Quality data**

in % of patients	North A	merica	EM	EA	Latin Ar	merica	Asia-P	acific
	Q1 2017	Q4 2016	Q1 2017	Q4 2016	Q1 2017	Q4 2016	Q1 2017	Q4 2016
Clinical Performance								
Single Pool Kt/v ≥ 1.2	98	98	95	96	92	91	96	97
No catheter (> 90 days)	84	84	81	81	81	82	89	91
Hemoglobin = 10-12 g/dl	73	73	80	78	51	52	59	60
Albumin $\geq$ 3.5 g/dl <sup>1)</sup>	78	78	87	86	90	91	87	89
Phosphate ≤ 5.5 mg/dl	63	64	77	77	74	77	67	72
Calcium = 8.4-10.2 mg/dl	84	84	74	76	75	79	75	75
Hospitalization days	10.0	10.0	7.7	8.0	3.9	3.8	4.0	4.4
Demographics								
Average age (in years)	63	63	64	64	59	59	62	65
Average time on dialysis (in years)	4.0	4.0	5.6	5.5	5.3	5.2	4.8	5.1
Average body weight (in kg)	83	83	73	73	68	68	61	61
Prevalence of diabetes (in%)	62	62	32	32	27	22	40	42

<sup>1)</sup> International standard BCR CRM470



#### Reconciliation of non-IFRS financial measures to the most directly comparable IFRS financial measures

in € million, unaudited	Three Months March 3	March 31		
	2017	2016		
Delivered EBIT reconciliation				
Total				
Operating income (EBIT)	651	497		
ess noncontrolling interests	(69)	(62)		
Delivered EBIT	582	435		
North America				
Operating income (EBIT)	526	402		
less noncontrolling interests	(67)	(60)		
Delivered EBIT	459	342		
Care Coordination				
Operating income (EBIT)	(1)	11		
less noncontrolling interests	(7)	(8)		
Delivered EBIT	(8)	3		
Dialysis				
Operating income (EBIT)	527	391		
less noncontrolling interests	(60)	(52)		
Delivered EBIT	467	339		
EMEA				
Operating income (EBIT)	114	118		
less noncontrolling interests	(0)	(1)		
Delivered EBIT	114	117		
Asia-Pacific				
Operating income (EBIT)	82	59		
less noncontrolling interests	(2)	(1)		
Delivered EBIT	80	58		
Latin America				
Operating income (EBIT)	14	10		
less noncontrolling interests	-	-		
Delivered EBIT	14	10		
Corporate				
Operating income (EBIT)	(85)	(92)		
less noncontrolling interests	-	-		
Delivered EBIT	(85)	(92)		
Reconciliation of net cash provided by operating activ	vities to EBITDA <sup>1)</sup>			
Total EBITDA	841	662		
Interest expense, net	(92)	(96)		
Income tax expense	(182)	(126)		
Change in working capital and other non-cash items	(397)	(277)		
Net cash provided by operating activities	170	163		
Annualized EBITDA <sup>2)</sup>				
Operating income (EBIT)	2,558	2,173		
Depreciation and amortization	733	656		
Non-cash charges	74	51		
Annualized EBITDA	3,365	2,880		

Annualized EBITDA3,3652,8801) EBITDA is the basis for determining compliance with certain covenants in Fresenius Medical Care's long-term debt instruments.2) EBITDA 2017 : including largest acquisitions.



# Reconciliation of non-IFRS financial measures to the most directly comparable IFRS financial measures

Operating performance excluding VA agreement <sup>1</sup> <i>Revenue</i> Total Revenue VA agreement Revenue excluding VA agreement Health Care Sevices revenue VA agreement Health Care Services revenue excluding VA Settlement North America Revenue VA agreement Revenue excluding VA Settlement Health Care Sevices revenue	<b>217</b> <b>4,548</b> (100) <b>4,448</b> <b>3,769</b> (100)	2016 3,916 3,916
Revenue   Total   Revenue   VA agreement   Revenue excluding VA agreement   Health Care Sevices revenue   VA agreement   Health Care Services revenue excluding VA Settlement   North America   Revenue   VA agreement   Revenue excluding VA Settlement   Health Care Sevices revenue	(100) 4,448 3,769	
Revenue Total Revenue VA agreement Revenue excluding VA agreement Health Care Sevices revenue VA agreement Health Care Services revenue excluding VA Settlement North America Revenue VA agreement Revenue excluding VA Settlement Health Care Sevices revenue	(100) 4,448 3,769	
Revenue VA agreement Revenue excluding VA agreement Health Care Sevices revenue VA agreement Health Care Services revenue excluding VA Settlement North America Revenue VA agreement Revenue excluding VA Settlement Health Care Sevices revenue	(100) 4,448 3,769	
VA agreement Revenue excluding VA agreement Health Care Sevices revenue VA agreement Health Care Services revenue excluding VA Settlement North America Revenue VA agreement Revenue excluding VA Settlement Health Care Sevices revenue	(100) 4,448 3,769	
Revenue excluding VA agreement Health Care Sevices revenue VA agreement Health Care Services revenue excluding VA Settlement North America Revenue VA agreement Revenue excluding VA Settlement Health Care Sevices revenue	4,448 3,769	3,916
Health Care Sevices revenue VA agreement Health Care Services revenue excluding VA Settlement North America Revenue VA agreement Revenue excluding VA Settlement Health Care Sevices revenue	3,769	3,916
VA agreement Health Care Services revenue excluding VA Settlement North America Revenue VA agreement Revenue excluding VA Settlement Health Care Sevices revenue	-	
VA agreement Health Care Services revenue excluding VA Settlement North America Revenue VA agreement Revenue excluding VA Settlement Health Care Sevices revenue	-	3,199
Health Care Services revenue excluding VA Settlement North America Revenue VA agreement Revenue excluding VA Settlement Health Care Sevices revenue		-,
Revenue VA agreement Revenue excluding VA Settlement Health Care Sevices revenue	3,669	3,199
VA agreement Revenue excluding VA Settlement Health Care Sevices revenue		
Revenue excluding VA Settlement Health Care Sevices revenue	3,375	2,862
Health Care Sevices revenue	(100)	
	3,275	2,862
	3,165	2,671
VA agreement	(100)	0 ( 74
Health Care Services revenue excluding VA agreement	3,065	2,671
Dialysis Care Services revenue	2,474	2,172
VA agreement	(100)	
Dialysis Care Services revenue excluding VA agreement	2,374	2,172
Operating income (EBIT)		
Total		
Operating income (EBIT)	651	497
VA agreement	(99)	
Operating income (EBIT) excluding VA agreement	552	497
North America		
Operating income (EBIT)	526	402
VA agreement	(99)	
Operating income (EBIT) excluding VA agreement	427	402
Net income <sup>2</sup>	308	213
VA agreement	(59)	
Net income excluding VA agreement <sup>2</sup> <sup>1</sup> Agreement with the United States Departments of Veterans Affairs and Justice	249	213

<sup>2</sup> attributable to shareholders of FMC AG & Co. KGaA



#### Remarks

cc = Constant Currency. Changes in revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items include the impact of changes in foreign currency exchange rates. We use the non-IFRS financial measure at Constant Exchange Rates or Constant Currency to show changes in our revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items without giving effect to period-to-period currency fluctuations. Under IFRS, amounts received in local (non-euro) currency are translated into euro at the average exchange rate for the period presented. Once we translate the local currency for the Constant Currency, we then calculate the change, as a percentage, of the current period using the prior period exchange rates versus the prior period. This resulting percentage is a non-IFRS measure referring to a change as a percentage at Constant Currency.

We believe that the non-IFRS financial measure Constant Currency is useful to investors, lenders, and other creditors because such information enables them to gauge the impact of currency fluctuations on a company's revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items from period to period. However, we also believe that the usefulness of data on Constant Currency period-over-period changes is subject to limitations, particularly if the currency effects that are eliminated constitute a significant element of our revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA or other items and significantly impact our performance. We therefore limit our use of Constant Currency period-over-period changes to a measure for the impact of currency fluctuations on the translation of local currency into euro. We do not evaluate our results and performance without considering both Constant Currency period-over-period changes in non-IFRS revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items and changes in revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items prepared in accordance with IFRS. We caution the readers of this report to follow a similar approach by considering data on Constant Currency period-over-period changes only in addition to, and not as a substitute for or superior to, changes in revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items prepared in accordance with IFRS. We present the growth rate derived from IFRS measures next to the growth rate derived from non-IFRS measures such as revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items. As the reconciliation is inherent in the disclosure, we believe that a separate reconciliation would not provide any additional benefit.