

## Fresenius Medical Care AG & Co. KGaA

## COMPLETE OVERVIEW OF THE RESULTS FOR THE THIRD QUARTER AND NINE MONTHS 2017

November 2, 2017

Investor Relations phone: +49 6172 609 2525 email: ir@fmc-ag.com

#### Content:

Statement of earnings	page 2
Segment information	page 3
Balance sheet	page 4
Cash flow	page 5
Revenue development	page 6
Key metrics	page 7
Quality data	page 8
Reconciliation	page 9
Reconciliation one time	page 10
Remarks	page 11

Disclaimer

This release contains forward-looking statements that are subject to various risks and uncertainties. Actual results could differ materially from those described in these forward-looking statements due to certain factors, including changes in business, economic and competitive conditions, regulatory reforms, foreign exchange rate fluctuations, uncertainties in litigation or investigative proceedings, and the availability of financing. These and other risks and uncertainties are detailed in Fresenius Medical Care AG & Co. KGaA's reports filed with the U.S. Securities and Exchange Commission. Fresenius Medical Care AG & Co. KGaA does not undertake any responsibility to update the forward-looking statements in this release.



### Statement of earnings

in € million, except share data, unaudited	Three	e months ended S	eptember 30		Nine	Nine months ended September 30			
	2017	2016	Change	Change at cc	2017	2016	Change	Change at cc	
Health Care Services	3,532	3,438	2.7%	8.5%	10,950	9,910	10.5%	10.4%	
Health Care Products	804	773	3.9%	7.5%	2,405	2,243	7.2%	7.1%	
Total revenue	4,336	4,211	<b>2.9%</b>	8.3%	13,355	12,153	9.9%	9.8%	
Costs of revenue	2,911	2,796	4.1%	9.6%	8,844	8,090	9.3%	9.2%	
Gross profit	1,425	1,415	0.7%	5.7%	4,511	4,063	11.0%	10.9%	
Selling, general and administrative	801	790	1.3%	6.6%	2,624	2,331	12.6%	12.4%	
Research and development	28	40	-29.3%	-27.2%	95	108	-11.8%	-11.8%	
Income from equity method investees	(13)	(26)	-48.9%	-48.4%	(51)	(55)	-6.6%	-6.6%	
Operating income (EBIT)	609	611	-0.3%	4.2%	1,843	1,679	9.8%	9.8%	
Interest income	(12)	(8)	40.5%	40.9%	(35)	(34)	2.5%	1.3%	
Interest expense	98	98	0.1%	4.1%	309	310	-0.4%	-0.6%	
Interest expense, net	86	90	-3.8%	0.5%	274	276	-0.7%	-0.8%	
Income before taxes	523	521	0.3%	4.9%	1,569	1,403	11.8%	11.9%	
Income tax expense	152	152	-0.3%	4.7%	484	427	13.2%	13.3%	
Net income	371	369	0.5%	4.9%	1,085	976	11.2%	11.3%	
Less: Net income attributable to noncontrolling interests	62	65	-5.0%	0.6%	199	195	2.5%	2.2%	
Net income attributable to shareholders of FMC AG & Co. KGaA	309	304	1.6%	5. <b>9%</b>	886	781	13.4%	13.6%	
Operating income (EBIT)	609	611	-0.3%	4.2%	1,843	1,679	9.8%	9.8%	
Depreciation and amortization	177	175	1.0%	5.4%	554	513	7.9%	7.5%	
EBITDA	786	786	-0.1%	4.5%	2,397	2,192	9.3%	9.3%	
EBITDA margin	18.1%	18.7%			17.9%	18.0%			
Weighted average number of shares	306,572,494	305,972,432			306,447,106	305,602,983			
Basic earnings per share	€1.01	€0.99	1.4%	5.6%	€2.89	€2.56	13.1%	13.3%	
Basic earnings per ADS	€0.50	€0.50	1.4%	5.6%	€1.45	€1.28	13.1%	13.3%	
In percent of revenue									
Costs of revenue	67.2%	66.4%			66.2%	66.6%			
Gross profit	32.8%	33.6%			33.8%	33.4%			
Operating income (EBIT)	14.0%	14.5%			13.8%	13.8%			
Net income attributable to shareholders of FMC AG & Co. KGaA	7.1%	7.2%			6.6%	6.4%			



unaudited	Three me	onths ended S	eptember 30		Nine months ended September 30			
	2017	2016	Change	Change at cc	2017	2016	Change	Change at co
Total								
Revenue in € million	4,336	4,211	2.9%	8.3%	13,355	12,153	9.9%	9.8%
Operating income (EBIT) in € million	609	611	-0.3%	4.2%	1,843	1,679	9.8%	9.8%
Operating income margin in %	14.0%	14.5%			13.8%	13.8%		
Delivered EBIT in € million	547	546	0.2%	4.7%	1,644	1,484	10.7%	10.8%
Days sales outstanding (DSO)					67	72		
Employees (full-time equivalents)					113,648	108,851		
North America								
Revenue in € million	3,115	3,050	2.2%	7.9%	9,715	8,828	10.1%	9.8%
Operating income (EBIT) in € million	483	490	-1.4%	3.6%	1,478	1,348	9.7%	9.5%
Operating income margin in %	15.5%	16.1%			15.2%	15.3%		
Delivered EBIT in € million	424	427	-0.8%	4.2%	1,286	1,159	10.9%	10.7%
Days sales outstanding (DSO)					52	55		
U.S.								
Revenue per dialysis treatment in US\$ <sup>1</sup>	352	350	0.4%	n.a.	353	350	0.9%	n.a
Cost per dialysis treatment in US\$	284	278	2.0%	n.a.	285	281	1.7%	n.a
EMEA								
Revenue in € million	632	605	4.5%	5.6%	1,888	1,776	6.3%	6.2%
Operating income (EBIT) in € million	106	113	-5.5%	-5.8%	333	354	-5.9%	-5.7%
Operating income margin in %	16.8%	18.6%			17.7%	19.9%		
Delivered EBIT in € million	105	112	-5.6%	-6.0%	331	352	-6.0%	-5.8%
Days sales outstanding (DSO)					105	108		
Asia-Pacific								
Revenue in € million	411	383	7.4%	14.5%	1,206	1,074	12.3%	12.9%
Operating income (EBIT) in € million	77	76	1.2%	6.7%	237	202	17.3%	18.1%
Operating income margin in %	18.8%	19.9%			19.7%	18.8%		
Delivered EBIT in € million	75	75	0.8%	6.3%	232	198	16.9%	17.8%
Days sales outstanding (DSO)					97	110		
Latin America								
Revenue in € million	175	172	1.8%	11.2%	535	466	14.8%	14.5%
Operating income (EBIT) in € million	18	18	-0.3%	5.6%	45	42	6.4%	9.7%
Operating income margin in %	10.2%	10.4%			8.4%	9.0%		
Delivered EBIT in € million	18	18	-0.2%	5.7%	45	42	6.4%	9.7%
Days sales outstanding (DSO)					130	144		
Corporate								
Revenue in € million	3	1	-5.0%	-4.8%	11	9	15.8%	15.8%
Operating income (EBIT) in € million	(75)	(86)	-11.8%	-10.0%	(250)	(267)	-6.4%	-6.3%
Delivered EBIT in € million	(75)	(86)	-11.9%	-10.1%	(250)	(267)	-6.5%	-6.4%

<sup>1</sup> Excl. the effects from the VA Agreement, incl. VA agreement revenue per dialysis treatment was \$352 for the three months and \$358 for the nine months ended September 30, 2017.



## Balance sheet

in € million, except net debt/EBITDA ratio	September 30	December 31
	2017	2016
	(unaudited)	(audited)
Assets		
Current assets	6,635	6,884
Goodwill and Intangible assets	12,827	13,759
Other non-current assets	4,788	4,861
Total assets	24,250	25,504
Liabilities and equity		
Current liabilities	5,446	5,299
Non-current liabilities	8,131	9,154
Total equity	10,673	11,051
Total liabilities and equity	24,250	25,504
Equity/assets ratio	44%	43%
Debt		
Short-term debt	936	572
Short-term debt from related parties	3	3
Current portion of long-term debt and capital lease obligations	891	724
Long-term debt and capital lease obligations, less current portion	5,832	6,833
Total debt	7,662	8,132
Cash and cash equivalents	729	709
Total net debt	6,933	7,423
Annualized EBITDA <sup>1</sup>		
Operating income (EBIT)	2,583	2,398
Depreciation and amortization	747	710
Non-cash charges	54	65
Annualized EBITDA	3,384	3,173
Net debt/EBITDA ratio	2.0	2.3

<sup>1</sup> EBITDA : including largest acquisitions.



in € million, unaudited	Three month	s ended	Nine months ended September 30		
	Septembe	er 30			
	2017	2016	2017	2016	
Operating activities					
Net income	371	369	1,085	976	
Depreciation / amortization	177	175	554	513	
Change in working capital and other non-cash items	64	(151)	25	(329)	
Net cash provided by operating activities	612	393	1,664	1,160	
In percent of revenue	14.1%	9.3%	12.5%	9.5%	
Investing activities					
Purchases of property, plant and equipment	(228)	(216)	(632)	(670)	
Proceeds from sale of property, plant and equipment	2	5	18	12	
Capital expenditures, net	(226)	(211)	(614)	(658)	
Free cash flow	386	182	1,050	502	
In percent of revenue	8.9%	4.3%	7.9%	4.1%	
Acquisitions and investments, net of cash acquired, and purchases of					
intangible assets	(77)	(74)	(428)	(346)	
Proceeds from divestitures	21	41	31	173	
Acquisitions and investments, net of divestitures	(56)	(33)	(397)	(173)	
Free cash flow after investing activities	330	149	653	329	



in € million, unaudited				Change	Organic	marke treatmen
	2017	2016	Change	at cc	growth	growth
Three month ended September 30						
Total revenue	4,336	4,211	2.9%	8.3%	6.2%	
Health Care Services	3,532	3,438	2.7%	8.5%	6.1%	2.2%
Thereof Dialysis Care revenue	2,775	2,850	-2.6%	2.9%	2.2%	2.2%
Thereof Care Coordination revenue	757	588	28.7%	35.4%	25.2%	
Health Care Products	804	773	3.9%	7.5%	6.8%	
North America	3,115	3,050	2.2%	7.9%	6.4%	
Health Care Services	2,904	2,841	2.2%	8.0%	6.4%	2.6%
Thereof Dialysis Care revenue	2,199	2,253	-2.4%	3.3%	3.0%	2.6%
Thereof Care Coordination revenue	705	588	19.9%	26.2%	20.0%	
Health Care Products	211	209	1.2%	6.5%	6.6%	
EMEA	632	605	4.5%	5.6%	3.3%	
Health Care Services	311	300	3.9%	4.6%	1.8%	2.7%
Health Care Products	321	305	5.2%	6.6%	4.7%	
Thereof Dialysis Products	302	293	3.0%	4.6%	5.0%	
Thereof Non-Dialysis Products	19	12	58.2%	58.2%	-1.1%	
Asia-Pacific	411	383	7.4%	14.5%	7.1%	
Health Care Services	194	173	12.0%	21.3%	5.2%	2.49
Thereof Dialysis Care revenue	142	173	-17.9%	-10.1%	-12.0%	2.4%
Thereof Care Coordination revenue	52	-	n.a.	n.a.		
Health Care Products	217	210	3.5%	8.9%	8.7%	
Latin America	175	172	1.8%	11.2%	10.4%	
Health Care Services	123	124	-1.0%	10.6%	9.4%	-0.2%
Health Care Products	52	48	9.3%	12.6%	13.2%	
Corporate	3	1	-5.0%	-4.8%		
Nine month ended September 30						
Total revenue	13,355	12,153	9.9%	9.8%	6.9%	
Health Care Services	10,950	9,910	10.5%	10.4%	7.1%	2.6%
Thereof Dialysis Care revenue	8,745	8,295	5.4%	5.3%	3.4%	2.6%
Thereof Care Coordination revenue	2,205	1,615	36.5%	36.3%	26.3%	
Health Care Products	2,405	2,243	7.2%	7.1%	6.2%	
North America	9,715	8,828	10.1%	9.8%	7.1%	
Health Care Services	9,086	8,224	10.5%	10.3%	7.3%	2.9%
Thereof Dialysis Care revenue	6,992	6,609	5.8%	5.6%	3.8%	2.9%
Thereof Care Coordination revenue	2,094	1,615	29.7%	29.4%	21.9%	
Health Care Products	629	604	4.1%	3.9%	4.0%	
EMEA	1,888	1,776	6.3%	6.2%	3.3%	
Health Care Services	925	866	6.8%	6.1%	2.3%	3.3%
Health Care Products	963	910	5.8%	6.4%	4.2%	
Thereof Dialysis Products	903	874	3.4%	4.0%	4.5%	
Thereof Non-Dialysis Products	60	36	63.5%	63.6%	-1.3%	
Asia-Pacific	1,206	1,074	12.3%	12.9%	8.1%	
Health Care Services	553	482	14.7%	15.5%	5.0%	3.6%
Thereof Dialysis Care revenue	442	482	-8.3%	-7.6%	-9.5%	3.6%
Thereof Care Coordination revenue	111	-	n.a.	n.a.		
Health Care Products	653	592	10.3%	10.7%	10.6%	
Latin America	535	466	14.8%	14.5%	14.0%	
Health Care Services	386	338	14.4%	16.4%	15.4%	0.9%
Health Care Products	149	128	16.1%	9.7%	10.4%	

<sup>1</sup> same market treatment growth = organic growth less price effects

2 U.S. (excl. Mexico), same market treatment growth North America: 2.4% for the three months and 2.6% for the nine months ended September 30, 2017, respectively



unaudited	Three n	nonths ended S	September 30		Nine mo	onths ended Se	ptember 30	
	2017	2016	Change	Change at cc	2017	2016	Change	Change at cc
Dialysis								
Revenue in € million	2,410	2,462	-2.1%	3.5%	7,621	7,213	5.7%	5.5%
Operating income (EBIT) in € million	437	460	-5.0%	0.4%	1,424	1,289	10.5%	10.2%
Operating income margin in %	18.1%	18.7%			18.7%	17.9%		
Delivered EBIT in € million	386	401	-3.9%	1.4%	1,255	1,120	12.0%	11.8%
Care Coordination								
Revenue in € million	705	588	19.9%	26.2%	2,094	1,615	29.7%	29.4%
Operating income (EBIT) in € million	46	30	53.0%	53.5%	54	59	-7.7%	-7.9%
Operating income margin in %	6.6%	5.1%			2.6%	3.6%		
Delivered EBIT in € million	38	26	47.9%	46.8%	31	39	-19.8%	-20.0%

#### **Key metrics Care Coordination**

unaudited	Nine months ended September 30			
	2017	2016	Change	Change at cc
North America				
Member months under medical cost management <sup>1</sup>	441,996	281,964	56.8%	
Medical cost under management (in € million) <sup>1</sup>	2,990	1,824	64.0%	63.6%
Care Coordination patient encounters <sup>1</sup>	5,069,546	4,057,022	25.0%	

<sup>1</sup> The metrics may be understated due to a physician mapping issue related to the BPCI program within a CMS system which has not yet been resolved. Additionally, data presented for the BPCI and ESCO metrics are subject to finalization by CMS, which may result in changes from previously reported metrics.

#### Key metrics Dialysis Care Services

unaudited	Nine months ended September 30							
	Clinics	Growth in %	De novos	Patients	Growth in %	Treatments	Growth in %	
Total	3,714	4%	73	317,792	4%	35,960,897	4%	
North America	2,363	4%	44	195,027	4%	22,188,996	3%	
EMEA	732	4%	11	61,983	5%	6,969,487	6%	
Asia-Pacific	389	5%	17	30,151	3%	3,188,080	8%	
Latin America	230	-1%	1	30,631	2%	3,614,334	2%	



## Quality data

in % of patients <sup>1</sup>	North A	merica	EM	EA	Latin America		Latin America Asia-Pacific		acific
	Q3 2017	Q2 2017	Q3 2017	Q2 2017	Q3 2017	Q2 2017	Q3 2017	Q2 2017	
Clinical Performance									
Single Pool Kt/v ≥ 1.2	98	98	95	95	92	93	96	96	
No catheter (> 90 days)	84	84	80	81	81	81	88	88	
Hemoglobin = 10-12 g/dl	73	73	78	78	51	51	58	58	
Hemoglobin = $10-13 \text{ g/dl}$	79	80	77	77	69	69	66	66	
(International)	79	80	77	77	69	69	66	66	
Albumin $\geq$ 3.5 g/dl <sup>2</sup>	78	78	87	86	91	91	88	87	
$Phosphate^3 \le 5.5 mg/dl$	62	62	76	75	76	77	70	69	
Calcium = 8.4-10.2 mg/dl	85	84	76	74	78	78	75	74	
Hospitalization days, per patient	9.9	10.1	7.5	7.7	4.0	3.9	3.8	3.9	
Demographics									
Average age (in years)	63	63	64	64	59	59	63	62	
Average time on dialysis (in years)	4.0	4.0	5.6	5.6	5.3	5.3	4.9	4.9	
Average body weight (in kg)	83	83	73	73	69	69	61	61	
Prevalence of diabetes (in %)	62	62	32	32	29	27	40	40	

<sup>1</sup> Outcome data in these regions might be more volatile over time as clinic data will be added

<sup>2</sup> International standard BCR CRM470

<sup>3</sup> Phosphate reported as mg/dl of Phosphorus



# Reconciliation of non-IFRS financial measures to the most directly comparable IFRS financial measures

in € million, unaudited	Three months ended September 30		Nine months ended September 30		
	2017	2016	2017	2016	
Delivered EBIT reconciliation					
Total					
Operating income (EBIT)	609	611	1,843	1,679	
less noncontrolling interests	(62)	(65)	(199)	(195)	
Delivered EBIT	547	546	1,644	1,484	
Nextle Assessment					
North America Operating income (EBIT)	483	490	1,478	1,348	
	(59)	(63)	(192)	(189)	
less noncontrolling interests Delivered EBIT	424	427	1,286	1,159	
	727	427	1,200	1,105	
Dialysis					
Operating income (EBIT)	437	460	1,424	1,289	
less noncontrolling interests	(51)	(59)	(169)	(169)	
Delivered EBIT	386	401	1,255	1,120	
Care Coordination					
Operating income (EBIT)	46	30	54	59	
less noncontrolling interests	(8)	(4)	(23)	(20)	
Delivered EBIT	38	26	31	39	
EMEA					
Operating income (EBIT)	106	113	333	354	
less noncontrolling interests	(1)	(1)	(2)	(2)	
Delivered EBIT	105	112	331	352	
Asia-Pacific					
Operating income (EBIT)	77	76	237	202	
less noncontrolling interests	(2)	(1)	(5)	(4)	
Delivered EBIT	75	75	232	198	
Dialysis					
Operating income (EBIT)	68	76	222	202	
less noncontrolling interests	(2)	(1)	(5)	(4)	
Delivered EBIT	66	75	217	198	
Care Coordination					
Operating income (EBIT)	9	-	15		
less noncontrolling interests	0	-	0		
Delivered EBIT	9	-	15		
Latin America	18	18	45	42	
Operating income (EBIT) less noncontrolling interests	0	0	45	42	
Delivered EBIT	18	18	45	42	
Corporate					
Operating income (EBIT)	(75)	(86)	(250)	(267)	
less noncontrolling interests	0	0	0	C	
Delivered EBIT	(75)	(86)	(250)	(267)	
Reconciliation of net cash provided by operating activ	vities to EBITDA <sup>1</sup>				
Total EBITDA			2,397	2,192	
Interest expense, net			(274)	(276)	
Income tax expense			(484)	(427)	
Change in working capital and other non-cash items			25	(329)	
Net cash provided by operating activities			1,664	1,160	

<sup>1</sup> EBITDA is the basis for determining compliance with certain covenants in Fresenius Medical Care's long-term debt instruments.



## Reconciliation of non-IFRS financial measures to the most directly comparable IFRS financial measures

in € million, unaudited	Three months ended September 2017	Nine months ended September 30
In e minori, unaddited	Three months ended September 2017	Mille months ended September 50

In € million, unaudited	Three months ended September 2017		Nine months ended September 30	
	2017	2016	2017	201
Operating performance excluding special items				
Revenue Fotal				
Revenue	4,336	4,211	13,355	12,15
VA Agreement <sup>1</sup>	3	-,	(96)	
Revenue excluding special items	4,339	4,211	13,259	12,15
Health Care Sevices revenue	3,532	3,438	10,950	9,91
VA Agreement	3		(96)	
Health Care Services revenue excluding special items	3,535	3,438	10,854	9,91
North America				
Revenue	3,115	3,050	9,715	8,82
/A Agreement	3		(96)	
Revenue excluding special items	3,118	3,050	9,619	8,82
Health Care Sevices revenue	2,904	2,841	9,086	8,22
/A Agreement	3	0.044	(96)	0.00
Health Care Services revenue excluding special items	2,907	2,841	8,990	8,22
Dialysis Care Services revenue	2,199	2,253	6,992	6,60
/A Agreement	3		(96)	
Dialysis Care Services revenue excluding special items	2,202	2,253	6,896	6,60
Operating income (EBIT)				
Fotal				
Operating income (EBIT)	609	611	1,843	1,67
/A Agreement	3		(88)	
Natural Disaster Costs <sup>2</sup> Operating income (EBIT) excluding special items	12 <b>624</b>	611	12 <b>1,767</b>	1,67
North America	483	490	1,478	1,34
Operating income (EBIT) /A Agreement	3	470	(95)	1,54
Va Agreement Natural Disaster Costs	12		12	
Derating income (EBIT) excluding special items	498	490	1,395	1,34
Dicturia apprenting income (EPIT)	437	460	1 424	1,28
Dialysis operating income (EBIT) /A Agreement	437	460	<b>1,424</b> (95)	1,20
Natural Disaster Costs	11		11	
Dialysis operating income (EBIT) excluding special items	451	460	1,340	1,28
Care Coordination operating income (EBIT)	46	30	54	5
Vatural Disaster Costs	.0		1	J
Care Coordination operating income (EBIT) excluding spec	47	30	55	5
Corporate				
Operating income (EBIT)	(75)	(86)	(250)	(267
/A Agreement	-	(00)	7	(_0/
Operating income (EBIT) excluding special items	(75)	(86)	(243)	(267
Net income <sup>3</sup>	309	304	886	78
/A Agreement	2		(52)	
Natural Disaster Costs	8		8	
Net income excluding special items <sup>3</sup>	319	304	842	78

<sup>2</sup> Natural Disaster Costs = three hurricanes and an earthquake



## Remarks

cc = Constant Currency. Changes in revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items include the impact of changes in foreign currency exchange rates. We use the non-IFRS financial measure at Constant Exchange Rates or Constant Currency to show changes in our revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items without giving effect to period-to-period currency fluctuations. Under IFRS, amounts received in local (non-euro) currency are translated into euro at the average exchange rate for the period presented. Once we translate the local currency for the Constant Currency, we then calculate the change, as a percentage, of the current period using the prior period exchange rates versus the prior period. This resulting percentage is a non-IFRS measure referring to a change as a percentage at Constant Currency.

We believe that the non-IFRS financial measure Constant Currency is useful to investors, lenders, and other creditors because such information enables them to gauge the impact of currency fluctuations on a company's revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items from period to period. However, we also believe that the usefulness of data on Constant Currency period-over-period changes is subject to limitations, particularly if the currency effects that are eliminated constitute a significant element of our revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA or other items and significantly impact our performance. We therefore limit our use of Constant Currency period-over-period changes to a measure for the impact of currency fluctuations on the translation of local currency into euro. We do not evaluate our results and performance without considering both Constant Currency period-over-period changes in non-IFRS revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items and changes in revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items prepared in accordance with IFRS. We caution the readers of this report to follow a similar approach by considering data on Constant Currency period-over-period changes only in addition to, and not as a substitute for or superior to, changes in revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items prepared in accordance with IFRS. We present the growth rate derived from IFRS measures next to the growth rate derived from non-IFRS measures such as revenue, operating income, net income attributable to shareholders of FMC-AG & Co. KGaA and other items. As the reconciliation is inherent in the disclosure, we believe that a separate reconciliation would not provide any additional benefit.